



KPMG Taseer Hadi & Co.  
Chartered Accountants

**Developments in Literacy**

**Financial Statements**  
**For the year ended 31 December**  
**2011**



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## INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRSUTEES OF DEVELOPMENTS IN LITERACY

We have audited the annexed balance sheet of Developments in Literacy as at 31 December 2011 and the related income and expenditure statement, statement of comprehensive income, cash flow statement and statement of changes in fund balance together with the notes forming part thereof (herein-after referred to as the financial statements) for the year then ended.

It is the responsibility of the trustees to establish and maintain a system of internal control, and prepare and present the financial statements in conformity with the approved accounting standards as applicable in Pakistan. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards as applicable in Pakistan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting policies used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

In our opinion the financial statements present fairly in all material respects the financial position of Developments in Literacy as at 31 December 2011 and of its surplus and cash flow for the year then ended in accordance with the approved accounting standards as applicable in Pakistan.

**Date: 12 June 2012  
ISLAMABAD**

**KPMG TASEER HADI & Co.  
CHARTERED ACCOUNTANTS  
Syed Bakhtiyar Kazmi**

# Developments in Literacy

## Balance Sheet

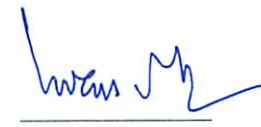
As at 31 December 2011

	Note	2011 (Rupees)	2010 (Rupees)
<b>NON-CURRENT ASSETS</b>			
Property and equipment	4	26,818,677	22,034,853
Intangible asset	5	349,992	-
Long term deposits and prepayments	6	1,033,200	1,000,667
<i>Total non-current assets</i>		<u>28,201,869</u>	<u>23,035,520</u>
<b>CURRENT ASSETS</b>			
Advances - unsecured, considered good	7	3,596,920	1,758,550
Short term deposits and prepayments	8	464,570	625,307
Short term investment		-	10,399,000
Accrued mark-up		-	531,688
Cash and bank balances	9	71,602,696	36,642,426
<i>Total current assets</i>		<u>75,664,186</u>	<u>49,956,971</u>
<b>CURRENT LIABILITIES</b>			
<i>Total current liabilities - Accrued and other liabilities</i>	10	(7,495,846)	(3,620,240)
<i>Net current assets</i>		<u>68,168,340</u>	<u>46,336,731</u>
<b>NET ASSETS</b>		<u><u>96,370,209</u></u>	<u><u>69,372,251</u></u>
<b>NON-CURRENT LIABILITIES</b>			
Deferred grant	11	27,168,669	22,034,853
<b>REPRESENTED BY:</b>			
Fund balance - restricted		64,237,897	45,891,828
Restricted funds - for flood relief	12	4,963,643	1,445,570
		<u>69,201,540</u>	<u>47,337,398</u>
		<u><u>96,370,209</u></u>	<u><u>69,372,251</u></u>
Commitment	13		

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The annexed notes from 1 to 22 form an integral part of these financial statements.

  
Trustee

  
Trustee

Developments in Literacy  
Income and Expenditure Account  
For the year ended 31 December 2011

	Notes	2011 (Rupees)	2010 (Rupees)
<b>INCOME</b>			
Transferred from fund balance		166,022,690	119,642,973
Deferred grant recognized as income	11	3,409,553	1,952,784
Restricted funds recognized as income	12	11,924,900	3,036,930
		<u>181,357,143</u>	<u>124,632,687</u>
<b>EXPENDITURE</b>			
Grants to Partner Organisations	16	54,775,993	41,569,467
General and administration expenses	17	12,129,068	10,758,436
Program expenses	18	54,931,062	33,935,506
Project expenses	19	59,521,020	38,369,278
		<u>(181,357,143)</u>	<u>(124,632,687)</u>
<b>Excess of income over expenditure</b>		<u>-</u>	<u>-</u>

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The annexed notes from 1 to 22 form an integral part of these financial statements.

Trustee

Trustee


Developments in Literacy  
Statement of Comprehensive Income  
For the year ended 31 December 2011

	<u>2011</u> (Rupees)	<u>2010</u> (Rupees)
Excess of income over expenditure for the year	-	-
Other comprehensive income for the year	<u>-</u>	<u>-</u>
<b>Total comprehensive income for the year</b>	<u><u>-</u></u>	<u><u>-</u></u>

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The annexed notes from 1 to 22 form an integral part of these financial statements.

  
Hemaat Saleem  
Trustee

  
Trustee



# Developments in Literacy

## Cash Flow Statement

For the year ended 31 December 2011

	2011	2010
Note	(Rupees)	(Rupees)
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>		
Excess of income over expenditure	-	-
Adjustments:		
- Expenditure during the year	(181,357,143)	(124,632,687)
- Depreciation	4 3,332,545	1,952,783
- Amortization	5 77,008	-
- Interest income	15 (4,488,683)	(2,079,068)
- Restricted grant for flood recognized as income	12 11,924,900	3,036,930
Operating deficit before working capital changes	(170,511,373)	(121,722,042)
Changes in working capital:		
<i>(Increase) / decrease in assets</i>		
- Advances	(1,838,370)	(1,276,854)
- Short term deposits and prepayments	160,737	211,137
- Long term deposits and prepayments	(32,533)	(1,000,667)
<i>Increase / (decrease) in liabilities</i>		
- Creditors and other payables	3,875,606	(1,215,589)
Net increase / (decrease) in working capital	2,165,440	(3,281,973)
Interest received during the year	5,020,371	1,547,380
Net cash used in operating activities	(163,325,562)	(123,456,635)
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
Capital expenditure - donated assets	(9,468,318)	(12,734,952)
Decrease / (increase) in short term investments	10,399,000	(10,399,000)
Net cash generated from / (used in) investing activities	930,682	(23,133,952)
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>		
Increase in restricted funds	3,518,073	1,445,570
Funds received during the year	193,837,077	165,746,601
Net cash generated from financing activities	197,355,150	167,192,171
Net increase in cash and cash equivalents	34,960,270	20,601,584
Cash and cash equivalents at beginning of the year	36,642,426	16,040,842
Cash and cash equivalents at end of the year	9 71,602,696	36,642,426

The annexed notes from 1 to 21 form an integral part of these financial statements.

  
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Developments in Literacy  
Statement of Changes in Fund Balance  
For the year ended 31 December 2011

	<i>Note</i>	<b>Rupees</b>
Balance as at 1 January 2010		12,523,152
Fund received during the year	<i>14</i>	162,908,155
Other income	<i>15</i>	2,838,446
		165,746,601
Transferred to income and expenditure account		(119,642,973)
Transfer to deferred grant on purchase of property and equipment	<i>11 &amp; 4</i>	(12,734,952)
Balance as at 31 December 2010		45,891,828
<b>Balance as at 1 January 2011</b>		<b>45,891,828</b>
Fund received during the year	<i>14</i>	187,938,762
Transferred from restricted funds	<i>12</i>	911,207
Other income	<i>15</i>	4,987,108
		193,837,077
Transferred to income and expenditure account		(166,022,690)
Transfer to deferred grant on purchase of property and equipment	<i>11 &amp; 4</i>	(9,216,318)
Transfer to deferred grant on purchase of intangible asset	<i>11 &amp; 5</i>	(252,000)
<b>Balance as at 31 December 2011</b>		<b>64,237,897</b>

The annexed notes from 1 to 22 form an integral part of these financial statements.

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Trustee

  
Trustee

# Developments in Literacy

## Notes to the Financial Statements

For the year ended 31 December 2011

### 1. THE SOCIETY AND ITS OPERATIONS

Developments in Literacy ("the Society") is a non-profit organization. The Society was established in February 1997 by expatriate Pakistanis in the United States of America and was registered in Pakistan in 2000 under the Societies Registration Act, 1860.

The basic aim of the Society is to promote literacy among children who have no access to education and to encourage and facilitate the improvement and use of educational resources in literacy development in Pakistan. The Society does this by running its own schools and supporting the existing setup of primary schools, mainly in the rural areas with the focus on enrolling girls, since they have fewer opportunities for education in comparison to boys.

The principal office of the Society is situated at House number 423, Street 1, F-11/1, Islamabad.

### 2. BASIS OF PREPARATION

#### 2.1 Statement of compliance

These financial statements have been prepared in accordance with the approved accounting standards as applicable in Pakistan. Approved accounting standards comprise of such International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board as are notified under the Companies Ordinance, 1984.

#### 2.2 Basis of measurement

These financial statements have been prepared under historical cost convention.

#### 2.3 Functional and presentation currency

These financial statements are presented in Pak Rupees, which is also the Society's functional currency. All financial information presented in Pak Rupees has been rounded off to the nearest Rupee.

#### 2.4 Significant accounting estimates

The preparation of financial statements in conformity with the approved accounting standards requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

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# Developments in Literacy

## Notes to the Financial Statements

For the year ended 31 December 2011

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Information about significant areas of estimation, uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the financial statements are discussed in the ensuing paragraphs.

### 2.4.1 Property and equipment

The Society reviews the useful lives and residual value of property and equipment on a regular basis. Any change in estimates in future years might affect the carrying amounts of the respective items of property and equipments with a corresponding effect on the depreciation charge and impairment, if any.

### 2.4.2 Provisions

The Society reviews the carrying amount of liabilities on a regular basis and appropriate amount of provision is made as and when necessary.

### 2.4.3 Impairment

The carrying amount of the Society's assets are reviewed at each balance sheet date to determine whether there is any indication of impairment loss. If any such indication exists, recoverable amount is estimated in order to determine the extent of the impairment loss, if any.

## 3. SIGNIFICANT ACCOUNTING POLICIES

### 3.1 Property and equipment

These are stated at cost less accumulated depreciation and impairment loss, if any, except for free hold land which is carried at cost less impairment less, if any. Cost of an item of fixed assets comprises purchase price, import duties and other costs directly attributable to bringing the assets to the location and condition necessary for it to be capable of operating in the manner intended by the management.

Depreciation is calculated on the reducing balance method and charged to income and expenditure account to write off the depreciable amount of an asset over its estimated useful life at the percentages specified in note 4 except for leasehold land on which depreciation is charged on straight line basis.

The cost of replacing a part of item of fixed asset is recognized in the carrying amount of the item if it is probable that future economic benefits embodied within the part will flow to the Society and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The cost of the servicing of the fixed assets are recognized in profit and loss as incurred.

Gains and losses on disposal are included in income currently.

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**Developments in Literacy**  
**Notes to the Financial Statements**  
*For the year ended 31 December 2011*

**3.2 Deferred grant**

Grants related to plant and equipment are accounted for by setting up the grant as deferred grant. This is recognized as income on a systematic basis over the useful life of the related assets.

**3.3 Taxation**

The Society is registered as not for profit organization under section 2(36) the Income Tax Ordinance, 2001, hence is exempt from tax.

**3.4 Income recognition**

***Grants***

Grants are recognized as income over the periods necessary to match with the related costs on a systematic basis.

***Interest income***

Interest income is recognized on a time proportion basis using the applicable interest rate.

**3.5 Provisions**

A provision is recognized in the financial statements when the Society has a legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation.

**3.6 Foreign currency transactions**

Transactions in foreign currencies are accounted for in Pak rupees at the rate of exchange ruling on the date of transactions. All monetary assets and liabilities in foreign currencies are translated into Pak rupees at the rate of exchange prevailing on the balance sheet date. Exchange gain / loss is charged to current year's income.

**3.7 Financial assets and liabilities**

Financial assets and financial liabilities are recognized when the Society becomes a party to contractual provisions of the instrument. These are initially measured at the fair value of the consideration given and received respectively. These financial assets and liabilities are subsequently measured at fair value and amortized cost, whichever is applicable. The Society derecognizes financial assets and liabilities when it ceases to be a party to such contractual provisions of the instruments.

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Developments in Literacy  
Notes to the Financial Statements  
For the year ended 31 December 2011

**3.8 Off-setting of financial assets and liabilities**

A financial asset and a financial liability is offset and the net amount is reported in the balance sheet, if the Society has a legally enforceable right to set-off the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

**3.9 Cash and cash equivalents**

Cash and cash equivalents comprise cash in hand and balances with banks.

**3.10 Operating lease**

Rentals payable under operating leases are charged to profit and loss account on a straight line basis over the term of the relevant lease.

**3.11 Loans and receivables**

Investments with fixed or determinable payments, which cannot be classified as held to maturity, are classified as loans and receivables. These are initially measured at the fair value of consideration given and at subsequent reporting dates, measured at amortized cost.

**3.12 Restricted funds**

Funds received as grants for specific purposes are classified as restricted funds with separate accounting records being maintained for each and every account. Restricted fund is transferred to income to the extent of expenditures incurred out of these funds in a particular accounting year.

**3.13 Impairment**

*Financial assets*

A financial asset is assessed at each balance sheet date to determine whether there is any objective evidence that it is impaired. A financial assets is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of the asset.

An impairment loss in respect of a financial asset measured at amortized cost is calculated as the difference between its carrying amount and the present value of estimated cash flows discounted at the original effective interest rate.

Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics. All impairment losses are recognized in income and expenditure account. All impairment losses are recognized in income and expenditure account.

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# Developments in Literacy

## Notes to the Financial Statements

For the year ended 31 December 2011

### *Non-financial assets*

The carrying amount of the Society's assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated in order to determine the extent of impairment loss, if any. Impairment losses are recognized as expense in the income and expenditure account. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

### **3.14 Approved accounting standards which are not yet effective**

The following standards, amendments and interpretations of approved accounting standards, effective for accounting periods beginning as mentioned there against are either not relevant to the Society's current operations or are not expected to have significant impact on the Society's financial statements other than certain additional disclosures:

- Amendments to IAS 12 - deferred tax on investment property (effective for annual periods beginning on or after 1 January 2012). The 2010 amendment provides an exception to the measurement principle in respect of investment property measured using the fair value model in accordance with IAS 40 Investment Property. The measurement of deferred tax assets and liabilities, in this limited circumstance, is based on a rebuttable presumption that the carrying amount of the investment property will be recovered entirely through sale. The presumption can be rebutted only if the investment property is depreciable and held within a business model whose objective is to consume substantially all of the asset's economic benefits over the life of the asset. The amendment has no impact on financial statements of the Society.

- IAS 27 Separate Financial Statements (2011) - (effective for annual periods beginning on or after 1 January 2013). IAS 27 (2011) supersedes IAS 27 (2008). Three new standards IFRS 10 - Consolidated Financial Statements, IFRS 11- Joint Arrangements and IFRS 12- Disclosure of Interest in Other Entities dealing with IAS 27 would be applicable effective 1 January 2013. IAS 27 (2011) carries forward the existing accounting and disclosure requirements for separate financial statements, with some minor clarifications. The amendments have no impact on financial statements of the Society.

- IAS 28 Investments in Associates and Joint Ventures (2011) - (effective for annual periods beginning on or after 1 January 2013). IAS 28 (2011) supersedes IAS 28 (2008). IAS 28 (2011) makes the amendments to apply IFRS 5 to an investment, or a portion of an investment, in an associate or a joint venture that meets the criteria to be classified as held for sale; and on cessation of significant influence or joint control, even if an investment in an associate becomes an investment in a joint venture. The amendments have no impact on financial statements of the Society.

- IAS 19 Employee Benefits (amended 2011) - (effective for annual periods beginning on or after 1 January 2013). The amended IAS 19 includes the amendments that require actuarial gains and losses to be recognized immediately in other comprehensive income; this change will remove the corridor method and eliminate the ability for entities to recognize all changes in the defined benefit obligation and in plan assets in profit or loss, which currently is allowed under IAS 19; and that the expected return on plan assets recognized in profit or loss is calculated based on the rate used to discount the defined benefit obligation. The amendments have no impact on financial statements of the Society.

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## Developments in Literacy

### Notes to the Financial Statements

*For the year ended 31 December 2011*

- Presentation of Items of Other Comprehensive Income (Amendments to IAS 1) - (effective for annual periods beginning on or after 1 July 2012). The amendments require that an entity present separately the items of other comprehensive income that would be reclassified to profit or loss in the future if certain conditions are met from those that would never be reclassified to profit or loss. The amendments do not address which items are presented in other comprehensive income or which items need to be reclassified. The requirements of other IFRSs continue to apply in this regard. The amendments have no impact on financial statements of the Society.

- Disclosures – Transfers of Financial Assets (Amendments to IFRS 7) - (effective for annual periods beginning on or after 1 July 2011). The amendments introduce new disclosure requirements about transfers of financial assets, including disclosures for financial assets that are not derecognized in their entirety; and financial assets that are derecognized in their entirety but for which the entity retains continuing involvement. The amendments have no impact on financial statements of the Society.

- Offsetting Financial Assets and Financial Liabilities (Amendments to IAS 32) – (effective for annual periods beginning on or after 1 January 2014). The amendments address inconsistencies in current practice when applying the offsetting criteria in IAS 32 Financial Instruments: Presentation. The amendments clarify the meaning of ‘currently has a legally enforceable right of set-off’; and that some gross settlement systems may be considered equivalent to net settlement. This amendment may result in certain additional disclosures and presentational changes without any impact on the results of operations.

- Offsetting Financial Assets and Financial Liabilities (Amendments to IFRS 7) – (effective for annual periods beginning on or after 1 January 2013). The amendments to IFRS 7 contain new disclosure requirements for financial assets and liabilities that are offset in the statement of financial position or subject to master netting agreement or similar arrangement. This amendment may result in certain additional disclosures and presentational changes without any impact on the results of operations.

- IFRIC 20 - Stripping cost in the production phase of a surface mining (effective for annual periods beginning on or after 1 January 2013). The interpretation requires production stripping cost in a surface mine to be capitalized if certain criteria are met. The amendments have no impact on financial statements of the Society.

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Developments in Literacy  
Notes to the Financial Statements  
For the year ended 31 December 2011

4. PROPERTY AND EQUIPMENT

	Freehold land	Leasehold land	Buildings	Vehicles	Furniture and fixtures	Office equipment	Computers	Work in progress	Total
				(Note 4.2)				(Note 4.1)	
	Rupees								Rupees
<b>Cost</b>									
As at 1 January 2010	4,795,990	1,377,000	2,311,936	2,604,425	535,818	1,241,038	1,193,991	-	14,060,198
Additions during the year	-	2,048,050	6,431,012	583,390	-	-	416,500	3,256,000	12,734,952
As at 31 December 2010	4,795,990	3,425,050	8,742,948	3,187,815	535,818	1,241,038	1,610,491	3,256,000	26,795,150
Additions during the year	1,580,800	451,650	6,253,629	-	8,200	132,539	789,500	-	9,216,318
Transfers (Note 5)	-	-	3,081,000	-	-	-	-	(3,256,000)	(175,000)
Adjustment (Note 4.2)	-	-	-	(1,488,460)	-	-	-	-	(1,488,460)
As at 31 December 2011	6,376,790	3,876,700	18,077,577	1,699,355	544,018	1,373,577	2,399,991	-	34,348,008
<b>Depreciation</b>									
As at 1 January 2010	-	-	369,833	1,090,283	124,763	505,576	717,058	-	2,807,513
Charge for the year	-	29,105	673,817	587,056	53,582	248,208	361,016	-	1,952,784
As at 31 December 2010	-	29,105	1,043,650	1,677,339	178,345	753,784	1,078,074	-	4,760,297
Charge for the year	-	36,163	2,586,348	367,536	35,956	102,711	203,831	-	3,332,545
Adjustment for disposal	-	-	-	(563,511)	-	-	-	-	(563,511)
As at 31 December 2011	-	65,268	3,629,998	1,481,364	214,301	856,495	1,281,905	-	7,529,331
<b>Written down value as at:</b>									
- 31 December 2011	6,376,790	3,811,432	14,447,579	217,991	329,717	517,082	1,118,086	-	26,818,677
- 31 December 2010	4,795,990	3,395,945	7,699,298	1,510,476	357,473	487,254	532,417	3,256,000	22,034,853
<b>Depreciation rates (%)</b>		1%	20%	20%	10%	20%	30%		

Note	2011 (Rupees)	2010 (Rupees)
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4.1 Work in progress

Construction work in progress	-	3,081,000
Advance for computer software	-	175,000
	-	3,256,000

4.2 Adjustment represents return of donated vehicle to US Embassy during the year.

4.3 Depreciation charge for the year has been allocated as follows:

Administration expenses	17	499,882	292,918
Program expenses	18	2,832,663	1,659,866
		3,332,545	1,952,784

5. INTANGIBLE ASSET

<b>Computer software</b>			
Addition during the year		252,000	-
Transfer from capital work in process	4	175,000	-
Amortization charge for the year	17	(77,008)	-
		349,992	-

Amortization rate (%)		20%	-
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Developments in Literacy  
Notes to the Financial Statements  
For the year ended 31 December 2011

	Note	2011 (Rupees)	2010 (Rupees)
<b>6. LONG TERM DEPOSITS AND PREPAYMENTS</b>			
Prepaid rent		949,200	900,000
Security deposits		100,000	-
Prepaid subscription fee		66,667	250,000
Less: Current portion of prepaid rent classified as current assets	8	<u>(82,667)</u>	<u>(149,333)</u>
		<u>1,033,200</u>	<u>1,000,667</u>
<b>7. ADVANCES - unsecured, considered good</b>			
Advance to projects:			
- Naz Old Boys Welfare Association		488,269	1,254,273
- Cooperation for Advancement, Rehabilitation and Education		-	113,972
- Indus Resource Centre		26,952	363,181
		515,221	1,731,426
Advances for expenses		18,000	18,050
Mobilization advance	7.1	2,491,221	-
Other advances		572,478	9,074
		<u>3,596,920</u>	<u>1,758,550</u>

7.1 This represents advances paid for construction of community schools at Baga Sheikhan and Guff in Rawalpindi. Upon completion of construction, this advance will be recognised as program expense.

	Note	2011 (Rupees)	2010 (Rupees)
<b>8. SHORT TERM DEPOSITS AND PREPAYMENTS</b>			
Security deposits		179,000	239,000
Prepayments		202,903	236,974
Current portion of long term prepaid rent	6	<u>82,667</u>	<u>149,333</u>
		<u>464,570</u>	<u>625,307</u>
<b>9. CASH AND BANK BALANCES</b>			
Cash in hand		29,501	15,199
Cash at bank in current accounts			
- Local currency		1,351,420	1,478,127
- Foreign currency		138,243	132,243
		1,489,663	1,610,370
Cash at bank in saving accounts	9.1	<u>70,083,532</u>	<u>35,016,857</u>
		<u>71,602,696</u>	<u>36,642,426</u>

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Developments in Literacy  
Notes to the Financial Statements  
For the year ended 31 December 2011

9.1 These carry mark-up rate between 5.10% per annum to 6% per annum (2010: 5.10% per annum to 6% per annum ).

	Note	<u>2011</u> (Rupees)	<u>2010</u> (Rupees)
<b>10. ACCRUED AND OTHER LIABILITIES</b>			
Payable to projects:			
- Cooperation for Advancement, Rehabilitation and Education		61,250	-
- Khewndo Kor		360,463	1,018,298
		421,713	1,018,298
Accrued expenses		820,751	413,239
Payable against training expenses		146,420	595,400
Payable against purchase of property and equipment		1,299,193	381,750
Payable against construction expenses		3,225,901	137,378
Retention money payable		444,100	279,074
Withholding tax payable		94,006	130,962
Audit fee payable		540,000	450,000
Other payables		503,762	214,139
		<u>7,495,846</u>	<u>3,620,240</u>
<b>11. DEFERRED GRANT</b>			
Opening balance		22,034,853	11,252,684
<i>Add:</i>			
Cost of property and equipment purchased during the year	4	9,216,318	12,734,952
Cost of intangible asset purchased during the year	5	252,000	-
		9,468,318	12,734,952
<i>Less:</i>			
Carrying amount of asset returned to donor	4.2	(924,949)	-
Deferred grant recognised as income during the year		(3,409,553)	(1,952,783)
		<u>(4,334,502)</u>	<u>(1,952,783)</u>
		<u>27,168,669</u>	<u>22,034,853</u>

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**Developments in Literacy**  
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**12. RESTRICTED FUNDS - for flood relief activities**

	<b>Development in Literacy USA</b>	<b>Development in Literacy Trust UK</b>	<b>British Pakistani Foundation</b>	<b>2011 - Total</b>	<b>2010 - Total</b>
	(Rupees)	(Rupees)	(Rupees)	(Rupees)	(Rupees)
Opening balance	3,251,380	-	(1,805,810)	1,445,570	-
Funds received during the year	9,372,000	3,185,380	3,796,800	16,354,180	4,482,500
Expenditure during the year (Note 12.1)	(7,659,737)	(2,322,373)	(1,942,790)	(11,924,900)	(3,036,930)
	1,712,263	863,007	1,854,010	4,429,280	1,445,570
Transferred to fund balance (Note 12.2)	-	(863,007)	(48,200)	(911,207)	-
	<u>4,963,643</u>	<u>-</u>	<u>-</u>	<u>4,963,643</u>	<u>1,445,570</u>

12.1 This represents expenditure incurred for rehabilitation and reconstruction activities carried out in flood effected areas of Jhirk (Thatta, Sindh), Sajawal (Jaffarabad, Balochistan) and Dadu (Khairpur).

12.2 This represents surplus funds transferred to fund balance pursuant to donors' approval dated 28 February 2012.

**13. COMMITMENT**

The Society is committed to contribute towards future expenditure of schools under Society's management and grants to Partner Organisations.

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## Developments in Literacy

### Notes to the Financial Statements

For the year ended 31 December 2011

	<u>2011</u>	<u>2010</u>
	(Rupees)	(Rupees)
<b>14. FUNDS RECEIVED DURING THE YEAR</b>		
<i>Related parties</i>		
Developments in Literacy USA	130,462,873	105,149,702
Developments in Literacy Trust UK	4,747,220	13,043,030
Developments in Literacy Canada	4,194,022	1,438,723
<i>Others</i>		
Target International	2,200,000	1,737,902
Funds raised in Pakistan - Various donors	10,473,510	17,490,156
Pakistan Poverty Alleviation Fund	8,133,216	5,269,956
Barclays Bank Plc	6,820,000	6,353,324
British Asian Trust	1,713,125	3,262,500
United Nations Women Guild Geneva	533,555	384,990
Abraaj Capital	5,437,450	-
Vitol Charitable Trust	2,430,810	-
Engro Foundation	2,950,000	-
Farheen Farhad and Ruqsana Farhad	4,795,000	-
Amjad Ali Khan	2,500,000	-
Credit Suisse Group	-	1,218,500
Coca Cola Export Corporation Pakistan	-	1,128,000
Developments in Literacy Singapore	-	1,751,036
Pepsi Cola International (Private) Limited	-	2,000,000
Other donors	547,981	2,680,336
	<u>187,938,762</u>	<u>162,908,155</u>
<b>15. OTHER INCOME</b>		
Interest income	4,488,683	2,079,068
Profit on short term investment	401,783	531,688
Exchange gain	5,972	2,133
Other income	90,670	225,557
	<u>4,987,108</u>	<u>2,838,446</u>
<b>16. GRANTS TO PARTNER ORGANISATIONS</b>		
Cooperation for Advancement, Rehabilitation and Education	6,537,867	5,343,587
Indus Resource Centre	16,061,029	11,485,795
Khwendo Kor	8,208,214	6,983,021
Naz Old Boys Welfare Association	23,968,883	16,358,423
Society for Community Support for Primary Education in Baluchistan	-	1,398,641
	<u>54,775,993</u>	<u>41,569,467</u>

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16.1 Project utilized this grant under the following heads of account:

2011	Management	Program	Operating	Total
Cooperation for Advancement, Rehabilitation and Education	1,006,774	5,234,474	296,619	6,537,867
Indus Resource Centre	1,614,987	13,481,935	964,107	16,061,029
Khwendo Kor	1,946,943	5,273,666	987,605	8,208,214
Naz Old Boys Welfare Association	2,375,235	20,307,415	1,286,233	23,968,883
Society for Community Support for Primary Education in Baluchistan	-	-	-	-
	<u>6,943,939</u>	<u>44,297,490</u>	<u>3,534,564</u>	<u>54,775,993</u>
<b>2010</b>				
Cooperation for Advancement, Rehabilitation and Education	740,266	4,337,749	265,572	5,343,587
Indus Resource Centre	1,302,865	9,354,915	828,015	11,485,795
Khwendo Kor	1,491,668	4,617,241	874,112	6,983,021
Naz Old Boys Welfare Association	1,670,808	13,821,774	865,841	16,358,423
Society for Community Support for Primary Education in Baluchistan	-	1,398,641	-	1,398,641
	<u>5,205,607</u>	<u>33,530,320</u>	<u>2,833,540</u>	<u>41,569,467</u>

17. GENERAL AND ADMINISTRATION EXPENSES

	Note	2011 (Rupees)	2010 (Rupees)
Salaries and other benefits		5,680,156	3,003,853
Printing and stationary		33,216	61,100
Vehicle running expenses		146,503	42,003
Communication and postage		116,930	77,354
Office repairs		67,296	11,428
Vehicle insurance		19,782	24,688
Office rent and utilities		475,411	461,183
Office supplies		78,170	73,567
Bank charges		123,256	71,010
Audit fee		450,000	400,000
Fund raising expenses	17.1	3,849,154	6,166,580
Depreciation	4.3	499,882	292,917
Amortization	5	77,008	-
Legal and professional charges		177,000	-
Resourcing and recruitment expenses		228,763	-
Miscellaneous		106,541	72,755
		<u>12,129,068</u>	<u>10,758,436</u>

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17.1 This represents expenses incurred on various fund raising events carried out during the year.

	<i>Note</i>	<u>2011</u> <u>(Rupees)</u>	<u>2010</u> <u>(Rupees)</u>
<b>18. PROGRAM EXPENSES</b>			
Salaries and other benefits		15,609,780	11,426,644
Printing and stationary		99,644	183,300
Vehicle running expenses		439,506	126,008
Communication and postage		350,785	232,059
Office repairs		201,889	34,283
Office rent and utilities		1,426,232	1,541,945
Vehicle insurance		59,346	74,063
Monitoring and evaluation expenses		1,556,890	2,346,954
Depreciation	4.3	2,832,663	1,659,866
Office supplies		234,510	220,703
Curriculum development		3,478,447	3,536,369
Training expenses		11,241,679	6,601,948
Bank charges		369,766	213,031
Flood relief expenses	12	11,924,900	3,036,930
Capacity building expenses		1,165,071	1,326,424
Library establishment		1,818,348	-
Computer laboratory		1,355,783	-
Education college		716,201	-
Health and hygiene		-	88,462
Tele taleem expenses		-	1,218,253
Miscellaneous		49,622	68,264
		<u>54,931,062</u>	<u>33,935,506</u>
<b>19. PROJECT EXPENSES</b>			
Islamabad Capital Territory Schools	19.1	8,257,253	11,339,825
Orangi Schools	19.2	16,264,699	12,725,117
Kala Shah Kaku School	19.3	3,562,948	339,606
Mansehra Community School Project	19.4	8,481,920	1,729,364
Rawalpindi Rural School Program	19.5	22,954,200	12,235,366
		<u>59,521,020</u>	<u>38,369,278</u>

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	Note	2011 (Rupees)	2010 (Rupees)
<b>19.1 Islamabad Capital Territory Schools</b>			
Salaries and other benefits		3,827,590	2,776,590
Direct project expenses	19.6	2,981,964	8,476,415
Library establishment		152,943	-
Computer laboratory		1,229,225	-
Others		65,531	86,820
		<u>8,257,253</u>	<u>11,339,825</u>
<b>19.2 Orangi Schools</b>			
Salaries and other benefits		9,383,710	9,204,019
Direct project expenses	19.6	5,102,676	3,040,861
Library establishment		699,305	-
Computer laboratory		865,525	-
Others		213,483	480,237
		<u>16,264,699</u>	<u>12,725,117</u>
<b>19.3 Kala Shah Kaku School</b>			
Salaries and other benefits		397,923	208,040
Direct project expenses	19.6	2,890,919	131,566
Library establishment		33,666	-
Computer laboratory		240,440	-
		<u>3,562,948</u>	<u>339,606</u>
<b>19.4 Mansehra Community School Project</b>			
Salaries and other benefits		1,643,901	1,403,430
Direct project expenses	19.6	6,729,985	322,154
Library establishment		96,974	-
Others		11,060	3,780
		<u>8,481,920</u>	<u>1,729,364</u>
<b>19.5 Rawalpindi Rural School Program</b>			
Salaries and other benefits		9,895,532	8,876,172
Direct project expenses	19.6	11,665,313	3,231,120
Library establishment		535,576	-
Computer laboratory		771,465	-
Others		86,314	128,074
		<u>22,954,200</u>	<u>12,235,366</u>

19.6 These represent various expenses incurred on schools directly run by the Society. These include expenses incurred on account of civil works on school buildings, books, note books, furniture, scholarships, one laptop per child campaign and other school running expenses.

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**20. FINANCIAL INSTRUMENTS**

The Society has exposures to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

The Board of Trustees has overall responsibility for the establishment and oversight of the Society's risk management framework. The Board is also responsible for developing and monitoring the Society's risk management policies.

The Society's risk management policies are established to identify and analyze the risks faced by the Society, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Society's activities. The Society, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Board of Trustees oversees how management monitors compliance with the Society's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Society.

**20.1 Credit risk**

Credit risk is the risk of financial loss to the Society if a counterparty to a financial instrument fails to meet its contractual obligations. The Society's credit risk is primarily attributable to impairment security deposits and balances at banks. The Society believes that it is not exposed to major concentration of credit risk as the exposure is spread over a number of counter parties which are mainly banks with reasonable high credit ratings. The carrying amount of financial assets represents the maximum credit exposure at the reporting date as follows:

	<u>2011</u> (Rupees)	<u>2010</u> (Rupees)
Deposits	279,000	239,000
Bank balances	71,573,195	36,627,227
Short term investment	-	10,399,000
Accrued mark-up	-	531,688
	<u>71,852,195</u>	<u>47,796,915</u>

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Geographically there is no concentration of credit risk. As at the year end the Company's most significant financial asset represents amount placed with a Bank from whom Rs. 70.70 million (2010: Rs. 45.13 million) was receivable. Based on past experience, the management believes that no impairment allowance is necessary in respect of its financial assets.

**20.2 Liquidity risk**

Liquidity risk is the risk that the Society will not be able to meet its financial obligations as they fall due. The Society's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Society's reputation. The Society uses different methods which assists it in monitoring cash flow requirements and optimizing its cash return on investments. Typically the Society ensures that it has sufficient cash on demand to meet expected operational expenses for a reasonable period, including the servicing of financial obligation; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters.

The following are the contractual maturities of financial liabilities:

2011	Carrying amount	Contractual cash flows	Within one year	Over one year
	Rupees			
Accrued and other liabilities	7,401,840	(7,401,840)	(7,401,840)	-
	<u>7,401,840</u>	<u>(7,401,840)</u>	<u>(7,401,840)</u>	<u>-</u>
2010				
Accrued and other liabilities	3,489,278	(3,489,278)	(3,489,278)	-
	<u>3,489,278</u>	<u>(3,489,278)</u>	<u>(3,489,278)</u>	<u>-</u>

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier or at significantly different amounts.

**20.3 Market risk**

Market risk is the risk that the value of the financial instrument may fluctuate as a result of changes in market interest rates or the market price due to change in credit rating of the issuer or the instrument, change in market sentiments, speculative activities, supply and demand of securities and liquidity in the market. The Society incurs financial liabilities to manage its market risk. All such activities are carried out with the approval of the Board. The Society is not significantly exposed to market risk.

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a) **Currency risk**

The Society is not significantly exposed to currency risk.

b) **Interest rate risk**

The interest rate risk is the risk that the fair value or the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The interest rate exposure arises from investment and PLS accounts with banks. The Society has no interest bearing financial liabilities. At the balance sheet date the interest rate risk profile of the Society's interest bearing financial instruments is:

	Carrying amount	
	2011 (Rupees)	2010 (Rupees)
<i>Fixed rate instruments</i>		
Short term investments	-	10,399,000
<i>Variable rate instruments</i>		
Financial assets	<u>70,083,532</u>	<u>35,016,857</u>

**Fair value sensitivity analysis for fixed rate instruments**

The Society does not hold any fixed rate financial assets at fair value through profit and loss. Therefore a change in interest rate at reporting date would not affect income and expenditure account of the Society.

**Cash flow sensitivity analysis for variable rate instruments**

As the Society receives significant portion of interest income in the year in which it is earned so its financial statements are not sensitive to any change in the interest rate.

**20.4 Fair value hierarchy**

The carrying value of financial assets and liabilities reflected in financial statements approximate their fair values. Accordingly fair value hierarchy disclosure is not relevant to the Society.

**20.5 Determination of fair values**

A number of the Society's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and / or disclosure purposes based on the following methods:

*Carrying*

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**Non - derivative financial assets**

The fair value of non-derivative financial assets is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date. This fair value is determined for disclosure

**Non-derivative financial liabilities**

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

However since these assets and liabilities are due to be settled within one year, the fair value is approximate to their carrying values.

**21. TRANSACTIONS WITH RELATED PARTIES**

Related parties comprise of Developments in Literacy USA, UK, Canada, all affiliates of the Developments in Literacy, trustees, key management personnel and entities over which the trustees are able to exercise significant influence. Transactions and balances with related parties other than already disclosed in these financial statements are as follows:

	<u>2011</u> (Rupees)	<u>2010</u> (Rupees)
Remuneration of key management personnel	<u>2,259,032</u>	<u>1,980,000</u>

**22. DATE OF APPROVAL**

These financial statements were approved by the Board of Trustees of the Society in their meeting held on

17.2 JUN 2012.

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Trustee

  
Trustee